Palomar UCSD Health Authority Board of Directors Meeting

Agenda Packet

November 5, 2026

PALOMAR | UC San Diego Health

Palomar UCSD Health Authority Board of Directors

Pauline Gourdie
Board Chair

Margarita Baggett, RN, MSN
Board Vice Chair

John M. Carethers, MD, MACP, FAACR
Board Director

Z. Jeff Daskalakis, MD, PhD, FRCP(C)
Board Director

John Whitham
Board Director

Charlene Zettel
Board Director

Posted
Monday,
November 2, 2026

PALOMAR | UC San Diego Health

PALOMAR UCSD HEALTH AUTHORITY
BOARD OF DIRECTORS MEETING

Agenda

Thursday, November 5, 2026
3:00 p.m.

Please see page 3 of agenda for meeting location

	The Board may take action on any of the items listed below, including items specifically labeled "Informational Only"			Time	Target
Call To Order					**3:00**
I.	**Establishment of Quorum**			1	3:01
II.	**Public Comments**[1]			30	3:31
III.	**Approval of Minutes** *(ADD A)*			4	3:45
	Agenda Item	Committee/ Department	Action		
	A. Board of Directors Meeting Minutes: Thursday, October 1, 2026 *(Pp 6-15)*	Board of Directors	Review/ Approve		
IV.	**Approval of Agenda** to accept the Consent Items as listed *(ADD B)*			5	3:55
	A. Palomar UC San Diego Health Medical Center Escondido Medical Staff Credentialing and Reappointments *(Pp 17-19)*				
	B. Palomar UC San Diego Health Medical Center Poway Medical Staff Credentialing and Reappointments *(Pp 20-23)*				
	C. Mandated Amendment to the Medical Staff Bylaws *(Pp 24)*				
V.	**Administration Reports – *Informational Only***				
	A. Chief Executive Officer, Palomar UCSD Health Authority – Diane Hansen			5	4:00
	B. Chief Executive Officer, UC San Diego Health – Patty Maysent			5	4:05
	C. Board Chair – Pauline Gourdie			5	4:10

VI.	**Adjourn to Closed Session**				
	Pursuant to California Government Code § 54962 and California Health & Safety Code § 32106—REPORT INVOLVING TRADE SECRET—Discussion will concern: proposed new service or program. Estimated date of public disclosure: April 30, 2027.			15	4:25
VII.	**Re-Adjourn to Open Session**			1	4:26
VIII.	**Action Resulting from Closed Session – *if any***			1	4:27
IX.	**Approval of Bylaws, Charters, Resolutions and Other Actions** *(ADD C)*			18	4:45
	Agenda Item	Committee/ Department	Action		
	A. YTD 2027 and August 2026 Financials *(Pp 26-38)*	Board of Directors	Review/ Approve		
	B. Annual Review and Approval of Achievement of Quality Key Performance Indicators for Clinical Agreements *(Pp 39)*	Board of Directors	Review/ Approve		
X.	**Medical Staff Reports – *Informational Only***				
	A. Chief of Staff, Palomar UC San Diego Medical Center Poway Mark Goldsworthy, MD			5	4:50
	B. Chief of Staff, Palomar UC San Diego Medical Center Escondido Andrew Nguyen, MD			5	4:55
Final Adjournment					**5:00**

NOTE: If you need special assistance to participate in the meeting, please call 760.740.6375 with requests 48 hours prior to the event, so we may provide reasonable accommodations.

[1] *3 minutes allowed per speaker.*

Palomar UCSD Health Authority Board of Directors Meeting

Location Options

2185 Citracado Parkway, 1st Floor Conference Room
Escondido, CA 92029

- **Board Members of the Palomar UCSD Health Authority Board of Directors will attend at this location, unless otherwise noticed below**
- **Meeting attendees and members of the public may also attend at these/this location(s)**
    - **9300 Medical Center Drive, La Jolla, CA 92037**
    - **16918 Dove Canyon Road, Suite 100, San Diego, CA 92127**

https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting?rtc=1

Meeting ID: 235 040 649 978 606
Passcode: FQ9T7Cs3
or
Dial in using your phone at 929.352.2216; Access Code: 151 995 795#[1]

- **Meeting attendees and members of the public may also attend the meeting virtually utilizing the above link**

[1] ***New to Microsoft Teams? Get the app now and be ready when your first meeting starts:*** Download Teams

Palomar UCSD Health Authority Board of Directors Meeting

Meeting will begin at 3:00 p.m.

Request for Public Comments

If you would like to make a public comment, submit your request by doing the following:

- **In Person: Submit a Public Comment Form, or verbally submit a request, to the Board Clerk**
- **Virtual: Enter your name and "Public Comment" in the chat function**

Those who submit a request will be called on during the Public Comments section and given 3 minutes to speak.

Public Comments Process

Pursuant to the Brown Act, the Board of Directors can only take action on items listed on the posted agenda. To ensure comments from the public can be made, there is a 30 minute public comments period at the beginning of the meeting. Each speaker who has requested to make a comment is granted three (3) minutes to speak. The public comment period is an opportunity to address the Board of Directors on agenda items or items of general interest within the subject matter jurisdiction of Palomar UCSD Health Authority.

ADDENDUM A

PALOMAR UCSD HEALTH
AUTHORITY

BOARD OF DIRECTORS MEETING

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
• ***Discussion***	***Conclusion/Action/Follow Up***
Notice of Meeting	
Notice of Meeting was physically posted at the Palomar Health Administrative Office at 2125 Citracado Parkway, Suite 300, Escondido, CA 92029 as well as on the Palomar Health website on Monday, September 28, 2026 and Amended on Wednesday, September 30, 2026, which is consistent with legal requirements.	
Call to Order	
The meeting, which was held at the Palomar UC San Diego Health Medical Center Escondido, 1st Floor Conference Room, 2185 Citracado Parkway, Escondido, CA 92029, and virtually was called to order at 3:01 p.m. by Board Chair Gourdie.	
I. Establishment of Quorum	
Quorum was established via roll call comprising of Directors Baggett; Carethers; Daskalakis; Gourdie; Zettel Absences: Director Whitham Ex Officio members present: Diane Hansen, Patty Maysent, and Omar Khawaja, MD	
II. Public Comments	
A. Rachel Richardson, RN	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
• *Discussion*	*Conclusion/Action/Follow Up*
III. Presentation – Palomar Time Capsule Item(s)	
• Diane Hansen presented Palomar Time Capsule items to Director Zettel	
IV. Culture of Safety Survey	
• Valerie Martinez introduced herself and reviewed the Culture of Safety Survey. • Omar Khawaja, MD and Valerie Martinez answered questions of the Board Directors	
V. Approval of Minutes	
A. Regular Session Board of Directors Minutes - August 4, 2026 B. Special Session Board of Directors Minutes – September 8, 2026	**MOTION:** By Director Carethers, 2nd by Director Zettel to approve the August 4, 2026 Regular Session Board of Directors meeting minutes and the September 8, 2026 Special Session Board of Directors meeting minutes as written. Roll call voting was utilized: Director Baggett - aye Director Carethers, MD - aye Director Daskalakis, MD - aye Director Gourdie - aye Director Whitham - absent Director Zettel - aye Kevin DeBruin announced that five (5) board members were in favor with none (0) opposed. No (0 abstention(s). One (1) absent. Motion approved.
• No Discussion	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	***Conclusion/Action/Follow Up***
VI. Adjourn to Closed Session	
A. *Pursuant to California Government Code § 54956.9(d)(2)—CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION—Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: One (1) potential case*	
B. *Pursuant to California Government Code § 54956.9 — CONFERENCE WITH LEGAL COUNSEL—EXISTING LITIGATION—Case name(s) unspecified because disclosure would jeopardize existing settlement negotiations or result in other prejudice to the position*	
VII. Re-Adjourn to Open Session	
• Director Gourdie re-adjourned the meeting to Open Session	
VIII. Action Resulting from Closed Session – *if any*	
• Kevin DeBruin stated that there was no reportable action from either of the Closed Sessions.	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	***Conclusion/Action/Follow Up***
IX. Approval of Agenda to accept the Consent Items as listed	
A. Palomar UC San Diego Health Escondido Medical Staff Credentialing and Reappointments B. Palomar UC San Diego Health Poway Medical Staff Credentialing and Reappointments C. Palomar UC San Diego Health Medical Center Escondido Revised Department of Medicine Rules and Regulations	**MOTION:** By Director Baggett, 2nd by Director Daskalakis to approve as a slate the Palomar UC San Diego Health Escondido Medical Staff Credentialing and Reappointments; the Palomar UC San Diego Health Poway Medical Staff Credentialing and Reappointments; the Palomar UC San Diego Health Medical Center Escondido Revised Department of Medicine Rules and Regulations as presented. **AMENDED MOTION:** By Director Gourdie, 2nd by Director Daskalakis to approve as a slate with the date change for Bailey, Timothy S., M.D. from 11/01/2026 – 01/31/2027 to 11/2/2026 – 11/30/2026. Roll call voting was utilized: Director Baggett - aye Director Carethers, MD - aye Director Daskalakis, MD - aye Director Gourdie - aye Director Whitham - absent Director Zettel - aye Kevin DeBruin announced that five (5) board members were in favor with none (0) opposed. No (0 abstention(s). One (1) absent. Motion approved.
• No discussion	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	*Conclusion/Action/Follow Up*
X. Reports – Informational Only	
A. Chief Executive Officer – Diane Hansen	
• Verbal report was provided	
B. Chief Executive Officer, UC San Diego Health – Patty Maysent	
• Verbal report was provided	
C. Board Chair – Pauline Gourdie	
• Verbal report was provided	
XI. Approval of Bylaws, Charters, Resolutions and Other Actions	
A. Policy: Disruption of Telephonic or Internet Service Occurring During Open and Public Meetings of the Palomar UCSD Health Authority Board of Directors	**MOTION:** By Director Baggett, 2nd by Director Carethers to approve the Policy: Disruption of Telephonic or Internet Service Occurring During Open and Public Meetings of the Palomar UCSD Health Authority Board of Directors Roll call voting was utilized: Director Baggett - aye Director Carethers, MD - aye Director Daskalakis, MD - aye Director Gourdie - aye Director Whitham - absent Director Zettel - aye Kevin DeBruin announced that five (5) board members were in favor with none (0) opposed. No (0 abstention(s). One (1) absent. Motion approved.
• Kevin DeBruin this policy is required by the Brown Act.	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	***Conclusion/Action/Follow Up***
B. Resolution: Acknowledging and Approving the Appointment of the Chief Financial Officer	**MOTION:** By Director Carethers, 2nd by Director Zettel to approve Resolution 10.01.26(01)-26 of the Board of Directors of Palomar UCSD Health Authority Acknowledging and Approving the Appointment of the Chief Financial Officer Roll call voting was utilized: Director Baggett - aye Director Carethers, MD - aye Director Daskalakis, MD - aye Director Gourdie - aye Director Whitham - absent Director Zettel - aye Kevin DeBruin announced that five (5) board members were in favor with none (0) opposed. No (0 abstention(s). One (1) absent. Motion approved.
• No discussion	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	***Conclusion/Action/Follow Up***
C. Resolution: Adopting the Certificate of Incumbency	**MOTION:** By Director Gourdie, 2nd by Director Baggett to approve Resolution 10.01.26(02)-27 of the Board of Directors of Palomar UCSD Health Authority Adopting the Certificate of Incumbency Roll call voting was utilized: Director Baggett - aye Director Carethers, MD - aye Director Daskalakis, MD - aye Director Gourdie - aye Director Whitham - absent Director Zettel - aye Kevin DeBruin announced that five (5) board members were in favor with none (0) opposed. No (0 abstention(s). One (1) absent. Motion approved.
• Kevin DeBruin answered questions of the Board Directors.	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	***Conclusion/Action/Follow Up***
D. YTD FY2027 and July 2026 Financials	**MOTION:** By Director Baggett, 2nd by Director Gourdie to approve the YTD 2027 and July 2026 Financial as presented Roll call voting was utilized: Director Baggett - aye Director Carethers, MD - aye Director Daskalakis, MD - aye Director Gourdie - aye Director Whitham - absent Director Zettel - aye Kevin DeBruin announced that five (5) board members were in favor with none (0) opposed. No (0 abstention(s). One (1) absent. Motion approved.
• Andy Ferguson, CFO reviewed the financials and answered questions for the Board Directors.	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026	
Agenda Item	
Discussion	***Conclusion/Action/Follow Up***
XII. Reports – Informational Only	
A. Chief of Staff, Palomar UC San Diego Health Escondido, Andrew Nguyen, MD	
• Verbal report was provided	
B. Chief of Staff, Palomar UC San Diego Health Poway, Mark Goldsworthy, MD	
• Verbal report was provided	
Final Adjournment	
• There being no further business, Director Gourdie adjourned the meeting at 4:20 p.m.	

DRAFT

Board of Directors Meeting Minutes – Thursday, October 1, 2026		
Signatures:	**Board Chair**	Pauline Gourdie
	Board Assistant	Janet Kren

DRAFT

ADDENDUM B

Palomar UCSD Medical Center Escondido
2185 Citracado Parkway
Escondido, CA 92029
(442) 281-1005 (760) 233-7810 fax
Medical Staff Services

October 29, 2026

To: Palomar UCSD Health Authority Board of Directors

From: Andrew Nguyen, M.D., Ph.D., Chief of Staff
Palomar UCSD Medical Center Escondido Medical Executive Committee

Board Meeting Date: November 5, 2026

Subject: Palomar UCSD Medical Center Escondido Credentialing Recommendations

Provisional Appointment (11/05/2026 to 10/31/2028)
Bautista Carrus, Brittany N., M.D. – Obstetrics and Gynecology
Beletsky, Alexander M.D. – Anesthesiology
Bradlaw, Jane E., D.O. – Emergency Medicine
Dhonten, Ngawang, M.D. – Pulmonary Medicine
Gu, David L, M.D. – Family Medicine
Kaylor, Ryan M., D.O. – Emergency Medicine
Kronenberg, Daniel G., M.D. – Urology
Mai, Veronica, D.O.- Internal Medicine
Peters, Sara N., D.O. – Obstetrics and Gynecology
Reddy, Pavan M.D. – Cardiology
Rocha, Carolyn N., M.D. – Obstetrics and Gynecology

Advance from Provisional to Active Category
Beydoun, Tammam, D.O. - Radiology- Dept. of Radiology (12/01/2026 to 02/29/2028)

Advance from Provisional to Courtesy
Hutton, Kara M., M.D. – Pediatrics - Dept. of Pediatrics (12/01/2026 to 12/31/2026)

Request for Category Change from Active to Courtesy
Jamshidi-Nezhad, Mohammad, D.O. – General Surgery – Dept. of Surgery (11/05/2026 – 09/30/2027)

Physician Voluntary Resignation
Alayo, Erick H., M.D. – Gastroenterology (eff. 11/13/2026)
Birdjandi, Farschad, M.D. – Internal Medicine (eff. 09/28/2026)
Cepero, Oscar A., M.D. – Anesthesiology (eff. 11/15/2026)
Choi, Joon H., M.D. – Anesthesiology (eff. 10/13/2026)
Harris, Glenn R., M.D. – Neurology (eff. 10/06/2026)
Shah, Nayna V., M.D. – Family Medicine (eff. 10/20/2026)

Socha, Traci E., D.O. – Pediatrics (eff. 10/19/2026)
Vickers, Luke D., D.D.S. – Surgery, Oral & Maxillofacial (eff. 11/12/2026)
Young, Jocelyn C., M.D. – Emergency Medicine (eff. 10/13/2026)

Physician Resignation
Tygart, Melissa K., M.D. – Pediatrics (eff. 09/28/2026)

Request for 2-year Leave of Absence
Esfahani, Fatemeh B., M.D. – Internal Medicine, 2 years (eff. 08/27/2026 – 08/26/2028)
Okumura, Sean M., M.D. – Emergency Medicine, 2 years (eff. 11/01/2026 – 10/31/2028)
Yoshii-Contreras, June, M.D. – Neurology, 2 years (eff. 08/30/2026 – 08/27/2028)

PALOMAR UCSD MEDICAL CENTER ESCONDIDO RECOMMENDATIONS FOR REAPPOINTMENT

Reappointments (effective 12/01/2026 to 11/30/2028)

Anderson, Danielle N., M.D.	Obstetrics and Gynecology	Dept. of OB/GYN	*Active
*Category change from Courtesy to Active			
Bailey, Bradley B., M.D.	Hyperbaric Med./Wound care	Dept. of Surgery	Active
Bansal, Preeti, M.D.	Ophthalmology	Dept. of Surgery	Consulting
Choudry, Muneeb A., M.D.	Medical Oncology	Dept. of Medicine	Active
De Silva, Bertrand R., MD	Critical Care/Pulmonary Med.	Dept. of Medicine	*Active
*Category change from Courtesy to Active			
Harrison, Daniel C., M.D.	Internal Medicine	Dept. of Medicine	Active
Jeswani, Sunil P., MD	Neurosurgery	Dept. of Surgery	Active
Kaska, Serge C., M.D.	Orthopaedic Surgery	Dept. of Ortho/Rehab	Active
Khosla, Ankaj, M.D.	Radiology, Interventional	Dept. of Radiology	Active
Kozloff, Matthew S., M.D.	Surgery, General	Dept. of Surgery	Active
Kushnaryov, Anton M., M.D.	Surgery, Otolaryngology	Dept. of Surgery	Courtesy
Le, Charles N., M.D.	Nephrology	Dept. of Medicine	Active
McClung, Christian D., M.D.	Emergency Medicine	Dept. of Emerg. Med.	Active
Nguyen, Andrew D., MD, PhD	Neurosurgery	Dept. of Surgery	Active
O'Donnell, Jane D., M.D.	Neonatal-Perinatal Medicine	Dept. of Pediatrics	Courtesy
Patel, Daksha, M.D.	Psychiatry	Dept. of Psychiatry	Active
Patel, Kiran R., M.D.	Diagnostic Radiology	Dept. of Radiology	Active
Smith, Richard C., MD	Infectious Disease	Dept. of Medicine	Active
Van Woy, Lauren E., D.O.	Emergency Medicine	Dept. of Emerg. Med.	Active
Yan, Arthur W., MD	Gastroenterology	Dept. of Medicine	Active
Yasin, Taliha, M.D.	Infectious Disease	Dept. of Medicine	Active
Zgliniec, Steven W., M.D.	Critical Care/Pulmonary Med.	Dept. of Medicine	Active

Reappointment effective 12/01/2026 to 10/31/2028

Bailey, Timothy S., M.D.	Endocrinology	Dept. of Med.	Consulting

Reappointment effective 12/01/2026 to 05/31/2028

Khawaja, Omar M., M.D.	Anesthesiology	Dept. of Anesthesia	Active

Allied Health Professional Reappointments (effective 12/01/2026 to 11/30/2028)

Ambrose, Nicole F., PA-C- Physician Assistant	Dept. of Emergency Medicine	(Sponsor: Dr. Brady)
Bulger, Jeffrey E., PA-C- Physician Assistant	Dept. of Surgery	(Sponsor: Dr. Lin & Dr. Wu)
Fazzino, Dolores L., FNP- Family Nurse Practitioner	Dept. of Surgery	(Sponsor: Dr. Sorkhi)
Kauffman, Kaitlyn A., PA-C- Physician Assistant	Dept. of Emergency Med.	(Sponsor: Dr. J Cohen)
Lunde, Dana, NNP- Neonatal Nurse Practitioner	Dept. of Pediatrics	(Sponsor: Dr. Bai-Tong)
Rogitz, Stephen, PA – Physician Assistant	Dept. of Surgery	(Sponsor: Dr. Lin)

Certification by and Recommendation of Chief of Staff

As Chief of Staff of Palomar UCSD Medical Center Escondido, I certify that the procedures described in the Medical Staff Bylaws for appointment, reappointment or alteration of staff membership or the granting of privileges and that the policy of Palomar UCSD Health Authority Board of Directors regarding such practices have been properly followed. I recommend that the action requested in each case be taken by the Board of Directors.

Palomar UCSD Medical Center Poway
Medical Staff Services
15615 Pomerado Road
Poway, CA 92064
(858) 613-4538 (858) 613-4217 fax

Date: October 29, 2026
To: Palomar UCSD Health Authority Board of Directors – November 5, 2026 Meeting
From: Mark Goldsworthy, M.D., Chief of Staff, Palomar UCSD Medical Center Poway Medical Staff
Subject: Medical Staff Credentials Recommendations – November, 2026

Provisional Appointments: (11/05/2026 – 10/31/2028)
Alexander Beletsky, M.D., Anesthesiology
Jane Bradlaw, D.O., Emergency Medicine
Ngawang Dhonten, M.D., Pulmonology/Internal Medicine
David Gu, M.D., Family Medicine
Ryan Kaylor, D.O., Emergency Medicine
Daniel Kronenberg, M.D., Urology
Pavan Reddy, M.D., Cardiology (Includes The Villas at Poway)
Carolyn Rocha, M.D., OB/GYN
Jonathan Wilensky, M.D., Plastic Surgery

Biennial Reappointments: (12/01/2026 - 11/30/2028)
Bradley Bailey, M.D., Wound Care/Hyperbaric Medicine, Active (Includes The Villas at Poway)
Muneeb Choudry, M.D., Hematology/Oncology, Active
Bertrand De Silva, M.D., Critical Care/Internal Medicine/Pulmonology, Active (Transfer from Courtesy) (Includes The Villas at Poway)
Daniel Harrison, M.D., Internal Medicine, Affiliate (Transfer from Active)
Serge Kaska, M.D., Orthopedic Surgery, Courtesy
Ankaj Khosla, M.D., Diagnostic and Interventional Radiology, Active
Stuart Klein, M.D., Internal Medicine, Affiliate
Dale Kooistra, M.D., Dermatology, Affiliate
Anton Kushnaryov, M.D., Otolaryngology, Courtesy
Charles Le, M.D., Nephrology, Courtesy (Transfer from Active)
Christina McClung, M.D., Emergency Medicine, Active
Daksha Patel, M.D., Psychiatry, Active (Includes The Villas at Poway)
Kiran Patel, M.D., Diagnostic Radiology, Active
Akber Safi, M.D., Internal Medicine, Affiliate
Richard Smith, M.D., Infectious Disease, Active (Includes The Villas at Poway)
Lauren Van Woy, D.O., Emergency Medicine, Active
Arthur Yan, M.D., Gastroenterology, Active
Taliha Yasin, M.D., Infectious Disease, Active (Includes The Villas at Poway)
Steven Zgliniec, M.D., Critical Care/Pulmonology, Active (Includes The Villas at Poway)

Reappointment Effective 12/01/2026 – 05/31/2028
Omar Khawaja, M.D., Anesthesiology, Active

Advancement to Active Category:
Tammam Beydoun, M.D., Teleradiology, effective 12/01/2026 – 02/29/2028

Voluntary Resignations:
Farschad Birdjandi, M.D., Internal Medicine, effective 09/28/2026
Oscar Cepero, M.D., Anesthesiology, effective 11/14/2026
Natalia Glynn, M.D., Emergency Medicine, effective 10/14/2026
Glenn Harris, M.D., Neurology, effective 10/06/2026
Mark Sadoff, M.D., Neurology, effective 10/23/2026
Robert Stein, M.D., Cardiology, effective 11/10/2026
Jocelyn Young, M.D., Emergency Medicine, effective 10/13/2026

Requests for 2 Year Leave of Absence:
Sean Okumura, M.D., Emergency Medicine, effective 11/01/2026 – 10/31/2028

Allied Health Professional Reappointments: (12/01/2026 – 11/30/2028)
Nicole Ambrose, PA, Sponsor Dr. Brady for EMA
Dolores Fazzino, FNP, Sponsor Dr. Sorkhi
Kaitlyn Kauffman, PA, Sponsor Dr. Cohen for EMA

Allied Health Professional Voluntary Resignation:
Kathleen Hermanson, PA, effective 10/02/2026
Stephanie Huang, PA, effective 10/02/2026

PALOMAR UCSD MEDICAL CENTER POWAY: Certification by and Recommendation of Chief of Staff: As Chief of Staff of Palomar UCSD Medical Center Poway, I certify that the procedures described in the Medical Staff Bylaws for appointment, reappointment, or alternation of staff membership or the granting of privileges and the policy of the Palomar UCSD Health Authority Board of Directors regarding such practices have been properly followed. I recommend that the Board of Directors take the action requested in each case.

Provider Profiles

Bautista Carrus, Brittany N., MD
Escondido Campus

Status: Temporary Privileges
Specialty: Obstetrics and Gynecology

Department: OB/GYN
NPI: 1265172555

Beletsky, Alexander, MD
Escondido and Poway

Status: Applicant
Specialty: Anesthesiology

Department: Anesthesia
NPI: 1336728880

Bradlaw, Jane E., DO
Escondido and Poway

Status: Applicant
Specialty: Emergency Medicine

Department: Emergency Medicine
NPI: 1497911697

Dhonten, Ngawang, MD
Escondido and Poway

Status: Temporary Privileges
Specialty: Internal Medicine
Specialty2: Pulmonary Disease

Department: Medicine
NPI: 1922610260

Gu, David L., MD
Escondido and Poway

Status: Applicant
Specialty: Family Practice

Department: Family Practice
NPI: 1851719371

Kaylor, Ryan M., DO
Escondido and Poway

Status: Applicant
Specialty: Emergency Medicine

Department: Emergency Medicine
NPI: 1548882053

Provider Profiles

Kronenberg, Daniel G., MD
Escondido and Poway

Status: Temporary Privileges
Specialty: Surgery, Urology

Department: Urology
NPI: 1720576705

Mai, Veronica, DO
Escondido Campus

Status: Applicant
Specialty: Internal Medicine

Department: Medicine
NPI: 1255033916

Peters, Sara N., DO
Escondido Campus

Status: Applicant
Specialty: Obstetrics and Gynecology

Department: OB/GYN
NPI: 1770237216

Reddy, Pavan, MD
Escondido and Poway

Status: Applicant
Specialty: Cardiology

Department: Medicine
NPI: 1457748840

Rocha, Carolyn N., MD
Escondido and Poway

Status: Temporary Privileges
Specialty: Obstetrics and Gynecology

Department: OB/GYN
NPI: 1710620018

Wilensky, Jonathan S., M.D.
Poway Campus (already credentialed at Escondido)

Status: Courtesy
Specialty: Plastic Surgery

Department: Surgery
NPI: 1750302022

Mandated Amendment to the Medical Staff Bylaws:

Section 4.8 of the Rules and Regulations of the Medical Staff Bylaws (both Poway and Escondido) currently states:

"4.8. Operative reports shall include a detailed account of the findings at surgery, as well as the details of the surgical technique. Operative reports shall be performed immediately upon completion of the operative or other high risk procedure for outpatients, as well as for inpatients. An operative report (brief) with all the required elements as outlined in the electronic health record (EHR) template must be entered directly into the electronic medical record immediately after the patient reaches the Recovery Room when the full operative report is dictated via transcription. If the full operative report is generated electronically and immediately available, no brief operative report is required."

Surgeons have requested clarification regarding the requirement to complete operative reports "immediately," noting that other institutions allow 24 hours for completion. After consultation with Regulatory, it was confirmed that CMS and The Joint Commission require operative reports to be completed within 24 hours, rather than immediately. Revising this requirement to align with the applicable regulatory standards is expected to improve compliance and reduce the number of days providers are placed on medical records suspension. Accordingly, the Medical Executive Committees approved revising Section 4.8 as follows:

"4.8. Operative reports shall include a detailed account of the findings at surgery, as well as the details of the surgical technique. Operative reports shall be performed ~~immediately~~ within 24 hours upon completion of the operative or other high risk procedure for outpatients, as well as for inpatients. An operative report (brief) with all the required elements as outlined in the electronic health record (EHR) template must be entered directly into the electronic medical record immediately after the patient reaches the Recovery Room when the full operative report is dictated via transcription. If the full operative report is generated electronically and immediately available, no brief operative report is required."

Because this is a revision based on CMS/Joint Commission regulations, a vote of the Active Medical Staff is not needed. Per the Bylaws:

15.3 Mandated Amendments

In the event any amendment to the Rules and Regulations is required based on any provision of state or federal statute or regulation, such amendment may be provisionally adopted by the Medical Executive Committee and presented to the Board of Directors….. Notwithstanding any other provision of this article, such amendment shall become effective upon approval by the Board, and shall be distributed to Members as soon as reasonably possible.

Therefore, the Chiefs of Staff of the Poway and Escondido Medical Executive Committees are presenting this amendment of the Medical Staff Bylaws to the Palomar UCSD Health Authority Board of Directors for approval, without a vote of the Medical Staff.

ADDENDUM C

PALOMAR | UC San Diego Health

August 2026
Financial Performance

Volume

Metric	Month					2027 Fiscal Year to Date				
	Actual Aug-26	Budget Aug-26	Var % Aug-26	Prior Yr Aug-25	PY Var % Aug-25	Actual Aug-26	Budget Aug-26	Var % Aug-26	Prior Yr Aug-25	PY Var % Aug-25
Inpatient Volumes										
Discharges - Total	**2,533**	**2,465**	**2.8%**	**2,462**	**2.9%**	**4,982**	**4,824**	**3.3%**	**4,786**	**4.1%**
Acute	2,486	2,422	2.6%	2,409	3.2%	4,906	4,738	3.5%	4,701	4.4%
The Villas at Poway	47	43	10.3%	53	(11.3%)	76	86	(11.7%)	85	(10.6%)
Patient Days - Total	**13,482**	**12,161**	**10.9%**	**12,063**	**11.8%**	**26,581**	**24,077**	**10.4%**	**24,146**	**10.1%**
Acute	10,939	9,453	15.7%	9,369	16.8%	21,388	18,627	14.8%	18,757	14.0%
The Villas at Poway	2,543	2,708	(6.1%)	2,694	(5.6%)	5,193	5,450	(4.7%)	5,389	(3.6%)
Acute Adjusted Discharges	3,904	4,054	(3.7%)	3,922	(0.5%)	7,735	7,879	(1.8%)	7,622	1.5%
Total Adjusted Discharges*	3,963	3,944	0.5%	3,988	(0.6%)	7,825	7,718	1.4%	7,722	1.3%
Acute Adjusted Patient Days	17,176	15,131	13.5%	15,254	12.6%	33,719	29,817	13.1%	30,410	10.9%
Total Adjusted Patient Days*	19,719	17,900	10.2%	17,948	9.9%	38,912	35,353	10.1%	35,799	8.7%
Acute Average Daily Census	353	305	15.7%	302	16.8%	345	300	14.8%	303	14.0%
Total Average Daily Census*	435	392	10.9%	389	11.8%	429	388	10.4%	389	10.1%
Acute Average LOS - Days	4.40	3.90	(11.3%)	3.89	(11.6%)	4.36	3.93	(9.8%)	3.99	(8.5%)
Surgery & Delivery										
Surgeries - Total	**969**	**882**	**9.90%**	**888**	**9.1%**	**1,954**	**1,825**	**7.0%**	**1,838**	**6.3%**
Inpatient	561	483	16.0%	490	14.5%	1,108	1,007	10.0%	1,021	8.5%
Outpatient	408	398	2.4%	398	2.5%	846	818	3.4%	817	3.5%
Deliveries	256	286	(10.5%)	289	(11.4%)	504	533	(5.5%)	539	(6.5%)

*Includes The Villas at Poway

Volume (Continued)

Metric	Month					2027 Fiscal Year to Date				
	Actual Aug-26	Budget Aug-26	Var % Aug-26	Prior Yr Aug-25	PY Var % Aug-25	Actual Aug-26	Budget Aug-26	Var % Aug-26	Prior Yr Aug-25	PY Var % Aug-25
Emergency Department										
ER Visits (Includes Trauma) - Total	**10,421**	**9,797**	**6.37%**	**9,572**	**8.9%**	**20,995**	**20,453**	**2.6%**	**19,979**	**5.1%**
Inpatient	1,979	1,802	9.81%	1,757	12.6%	3,978	3,756	5.9%	3,661	8.7%
Outpatient	8,442	7,994	5.60%	7,815	8.0%	17,017	16,698	1.9%	16,318	4.3%
Specialty Services										
Cardiac Cath RVUs	983	1,111	-11.49%	1,075	(8.6%)	2,201	2,377	(7.4%)	2,300	(4.3%)
Escondido Interv. Radiology RVUs	950	797	19.21%	791	20.1%	2,064	1,639	25.9%	1,630	26.6%
Poway Interv. Radiology RVUs	290	302	-4.09%	292	(0.9%)	576	632	(8.9%)	611	(5.7%)
Radiation Oncology RVUs	3,562	3,348	6.39%	3,157	12.8%	7,188	6,696	7.3%	6,777	6.1%
Infusion Therapy Hours	1,035	1,053	-1.76%	1,000	3.5%	2,070	2,107	(1.8%)	2,038	1.6%
Imaging										
Escondido CAT Procedures	10,980	10,484	4.73%	10,031	9.5%	21,697	20,778	4.4%	19,880	9.1%
Poway CAT Procedures	3,415	3,036	12.48%	2,902	17.7%	6,496	6,072	7.0%	5,803	11.9%
Escondido MRI Procedures	618	568	8.88%	523	18.2%	1,241	1,145	8.4%	1,056	17.5%
Poway MRI Procedures	162	136	19.44%	119	36.1%	326	313	4.1%	275	18.5%
Escondido Diagnositic Rad. Procedures	7,387	6,702	10.23%	6,672	10.7%	14,382	13,857	3.8%	13,795	4.3%
Poway Diagnositic Rad. Procedures	2,371	2,306	2.81%	2,212	7.2%	4,562	4,571	(0.2%)	4,385	4.0%

Condensed Combining Statement of Net Position

Fiscal Year-to-Date Ending August 31, 2026

Assets	JPA	PHMG	NCRE	SANDEMA	Eliminations	Consolidated
Current assets	$521,797,136	$24,035,718	$206,865	$2,398,715	-	$548,438,435
Capital assets - net	215,692,419	2,960,004	1,124,293	-	-	219,776,716
Right of use assets - net	324,696,809	28,474,515	-	-	138,931	353,310,255
Non-current assets	148,652,053	1,359,384	-	-	-	150,011,436
Total assets	**$1,210,838,417**	**$56,829,621**	**$1,331,158**	**$2,398,715**	**$138,931**	**$1,271,536,842**
Deferred outflow of resources	$38,851,935	-	-	-	-	$38,851,935
Total assets & deferred outflow of resources	**$1,249,690,352**	**$56,829,621**	**$1,331,158**	**$2,398,715**	**$138,931**	**$1,310,388,777**

Liabilities and Net Position	JPA	PHMG	NCRE	SANDEMA	Eliminations	Consolidated
Current liabilities	$340,856,418	$38,283,882	$1,996,988	$574,614	$624,336	$382,336,238
Long-term liabilities	770,861,314	-	4,120	-	-	770,865,434
Right of use lease liabilities	302,473,118	24,941,932	-	-	133,364	327,548,414
Total liabilities	**$1,414,190,851**	**$63,225,814**	**$2,001,108**	**$574,614**	**$757,699**	**$1,480,750,086**
Deferred inflow of resources - deferred revenue	$72,115,313	-	-	-	-	$72,115,313
Total liabilities and deferred inflow of resources	**$1,486,306,163**	**$63,225,814**	**$2,001,108**	**$574,614**	**$757,699**	**$1,552,865,399**
Net Position						
Net investment in capital assets	($368,368,317)	$1,078,117			-	($367,290,200)
Restricted		-			-	-
Unrestricted	131,752,505	(7,474,310)	(669,950)	1,824,101	(103)	125,432,244
Total net position	**($236,615,812)**	**($6,396,194)**	**($669,950)**	**$1,824,101**	**($103)**	**($241,857,957)**
Total liabilities, deferred inflow of resources and net position	**$1,249,690,352**	**$56,829,621**	**$1,331,158**	**$2,398,715**	**$757,596**	**$1,311,007,443**

Condensed Combining Statement of Revenue, Expenses, and Changes in Net Position

Current Month

Month Ending August 31, 2026

Operating Revenue	JPA	PHMG	NCRE	SANDEMA	Eliminations	Consolidated
Net patient service revenue	$71,677,454	$5,660,683	-	-	-	$77,338,136
Shared risk revenue	6,631,471	1,220,276	-	-	-	7,851,748
Other revenue	1,016,252	824,356	286,912	522,771	-	2,650,291
PH Program revenue	-	459,616	-	-	(459,616)	-
Total operating revenue	**$79,325,177**	**$8,164,931**	**$286,912**	**$522,771**	**($459,616)**	**$87,840,175**
Operating Expenses						
Operating expenses	71,158,836	14,072,656	365,697	542,419	(510,667)	85,628,940
Depreciation and amortization	2,531,303	152,880	-	-	-	2,684,183
Total operating expenses	**$73,690,138**	**$14,225,536**	**$365,697**	**$542,419**	**($510,667)**	**$88,313,123**
Income (loss) from operations	**$5,635,039**	**($6,060,605)**	**($78,785)**	**($19,648)**	**$51,051**	**($472,948)**
Non-Operating Income (Expense)						
Investment income	1,640,338	-	-	-	-	1,640,338
Interest expense	(4,814,135)	-	-	(434)	-	(4,814,569)
Intergovernmental revenue (expense)	2,158,334	-	-	-	-	2,158,334
Other - net	260,377	(130,839)	-	-	(669,717)	(540,178)
Total non-operating income (expense)	**($755,086)**	**($130,839)**	**-**	**($434)**	**($669,717)**	**($1,556,075)**
Eliminations change in net position	-	-	-	-	(103)	(103)
Interfund - PHMG	(1,690,481)	5,123,135	-	-	-	3,432,654
Special item - Transfer of ops from District	-	-	-	-	-	-
Other changes to net position	(828,552)	-	-	-	-	(828,552)
Change in net position	**$2,360,920**	**($1,068,309)**	**($78,785)**	**($20,081)**	**($618,768)**	**$574,976**
Net Position - Beginning of period	(238,976,732)	(5,327,884)	(591,165)	1,844,183	503,781	(242,547,817)
Net Position - End of period	(236,615,812)	(6,396,194)	(669,950)	1,824,101	(114,987)	(241,972,841)

Notes:

The special item reflects the net liabilities assumed by the Authority upon the transfer of operations from the District effective July 1, 2026.

Condensed Combining Statement of Revenue, Expenses, and Changes in Net Position Year to Date

Fiscal Year-to-Date Ending August 31, 2026

Operating Revenue	**JPA**	**PHMG**	**NCRE**	**SANDEMA**	**Eliminations**	**Consolidated**
Net patient service revenue	$144,246,799	$11,304,996	-	-	-	$155,551,795
Shared risk revenue	12,664,972	2,516,799	-	-	-	15,181,771
Other revenue	1,899,418	1,673,445	878,103	1,030,316	-	5,481,282
PH Program revenue	-	920,875	-	-	(920,875)	-
Total operating revenue	**$158,811,189**	**$16,416,115**	**$878,103**	**$1,030,316**	**($920,875)**	**$176,214,848**
Operating Expenses						
Operating expenses	141,933,583	28,625,461	690,374	1,052,791	(1,022,979)	171,279,230
Depreciation and amortization	5,057,415	318,585	-	-	-	5,376,000
Total operating expenses	**$146,990,998**	**$28,944,046**	**$690,374**	**$1,052,791**	**($1,022,979)**	**$176,655,231**
Income (loss) from operations	**$11,820,192**	**($12,527,931)**	**$187,729**	**($22,475)**	**$102,103**	**($440,382)**
Non-Operating Income (Expense)						
Investment income	2,532,518	-	-	-	-	2,532,518
Interest expense	(9,531,879)	-	-	(434)	-	(9,532,313)
Intergovernmental revenue (expense)	4,316,668	-	-	-	-	4,316,668
Other - net	(944,054)	(147,210)	-	-	(1,299,901)	(2,391,165)
Total non-operating income (expense)	**($3,626,748)**	**($147,210)**	**-**	**($434)**	**($1,299,901)**	**($5,074,292)**
Eliminations change in net position	-	-	-	-	1,082,811	1,082,811
Interfund - PHMG	(7,502,968)	9,246,463	-	-	-	1,743,495
Special item - Transfer of ops from District	(236,477,736)	-	-	-	-	(236,477,736)
Other changes to net position	(828,552)	-	-	-	-	(828,552)
Change in net position	**($236,615,812)**	**($3,428,679)**	**$187,729**	**($22,909)**	**($114,987)**	**($239,994,657)**
Net Position - Beginning of period	-	(2,967,515)	(857,678)	1,847,010	-	(1,978,184)
Net Position - End of period	(236,615,812)	(6,396,194)	(669,950)	1,824,101	(114,987)	(241,972,841)

Note:

The special item reflects the net liabilities assumed by the Authority upon the transfer of operations from the District effective July 1, 2026

JPA Hospital Income Statement - Current Month

Month Ending August 31, 2026

Revenue	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Fee for Service Revenue	$70,114,590	$69,606,052	$508,538	0.7%
Capitation	(386,870)	(1,000,000)	613,130	61.3%
Net Patient Revenue	**$69,727,720**	**$68,606,052**	**$1,121,668**	**1.6%**
Medi-Cal Supplementals	8,581,205	8,370,819	210,386	2.5%
Other Operating Revenue	1,016,252	1,083,717	(67,465)	-6.2%
Total Net Revenue	**$79,325,177**	**$78,060,588**	**$1,264,589**	**1.6%**
Operating Expenses	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Labor	$41,608,630	$40,324,967	($1,283,663)	-3.2%
Supplies	11,557,060	11,374,156	(182,903)	-1.6%
Pro Fees & Purchased Services	14,119,889	14,132,158	12,269	0.1%
Depreciation & Amortization	2,531,303	3,201,027	669,724	20.9%
Other	3,873,257	3,793,589	(79,667)	-2.1%
Total Expenses	**$73,690,138**	**$72,825,897**	**($864,241)**	**-1.2%**
Income from Operations	**$5,635,039**	**$5,234,690**	**$400,348**	**7.6%**
Non-Operating Revenue (Expense)	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Property Tax Revenue	-	-	-	0.0%
Intergovernmental Revenue (Exp)	2,158,334	2,158,333	1	0.0%
Investment Income	1,640,338	1,030,554	609,785	59.2%
Interest Expense	(3,472,911)	(3,225,736)	(247,175)	-7.7%
Interest ROU	(1,341,225)	(1,237,108)	(104,117)	-8.4%
Other	260,377	(1,414,680)	1,675,057	118.4%
Total Non-Operating Income	**($755,086)**	**($2,688,637)**	**$1,933,551**	**71.9%**
Net Income (Loss)	**$4,879,953**	**$2,546,054**	**$2,333,899**	**91.7%**
EBIDA	12,225,391	10,209,924	2,015,467	19.7%
EBIDA Margin	15.4%	13.1%		

JPA Hospital Income Statement - YTD

Fiscal Year-to-Date Ending August 31, 2026

Revenue	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Fee for Service Revenue	$142,171,905	$138,921,500	$3,250,405	2.3%
Capitation	(2,001,772)	(2,000,000)	(1,772)	-0.1%
Net Patient Revenue	**$140,170,133**	**$136,921,500**	**$3,248,633**	**2.4%**
Medi-Cal Supplementals	16,741,638	16,741,638	0	0.0%
Other Operating Revenue	1,899,418	2,167,434	(268,015)	-12.4%
Total Net Revenue	**$158,811,189**	**$155,830,571**	**$2,980,618**	**1.9%**

Operating Expenses	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Labor	$85,406,001	$80,619,574	($4,786,427)	-5.9%
Supplies	21,847,208	22,839,161	991,953	4.3%
Pro Fees & Purchased Services	27,485,617	28,275,049	789,433	2.8%
Depreciation & Amortization	5,057,415	6,410,349	1,352,934	21.1%
Other	7,194,757	7,581,554	386,797	5.1%
Total Expenses	**$146,990,998**	**$145,725,688**	**($1,265,310)**	**-0.9%**
Income from Operations	**$11,820,192**	**$10,104,884**	**$1,715,308**	**17.0%**

Non-Operating Revenue (Expense)	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Property Tax Revenue	-	-	-	0.0%
Intergovernmental Revenue (Exp)	4,316,668	4,316,667	1	0.0%
Investment Income	2,532,518	2,062,291	470,227	22.8%
Interest Expense	(6,842,744)	(6,480,734)	(362,010)	-5.6%
Interest ROU	(2,689,135)	(2,480,851)	(208,284)	-8.4%
Other	(944,054)	(2,820,672)	1,876,618	66.5%
Total Non-Operating Income	**($3,626,748)**	**($5,403,299)**	**$1,776,551**	**32.9%**
Net Income (Loss)	**$8,193,444**	**$4,701,585**	**$3,491,859**	**74.3%**
EBIDA	22,782,738	20,073,519	2,709,219	13.5%
EBIDA Margin	14.3%	12.9%		

JPA Hospital Statement of Net Position

Fiscal Year-to-Date Ending August 31, 2026

Assets	Jul-26	Aug-26
Current Assets		
Cash and cash equivalents	5,862,706	10,563,312
Investments	-	-
Board designated	-	-
Total cash, cash equivalents & investments	**5,862,706**	**10,563,312**
Patient Accounts Receivable	583,087,179	674,457,326
Allowance on accounts	(467,642,485)	(550,108,750)
Net accounts receivable	**115,444,694**	**124,348,576**
Inventories	13,494,182	13,489,751
Prepaid expenses	6,136,482	6,691,532
Third party receivable	181,313,584	215,562,332
Other current assets	93,713,473	151,141,633
Total current assets	**$415,965,122**	**$521,797,136**
Non-Current Assets		
Restricted assets	88,145,141	86,421,306
Restricted other	-	-
Total restricted assets	**88,145,141**	**86,421,306**
Property Plant & Equipment	212,423,472	212,479,312
Accumulated depreciation	(1,016,225)	(2,032,054)
Construction in process	4,832,940	5,245,161
Net property, plant & equipment	**216,240,187**	**215,692,419**
Right of Use Assets		
Building leases	294,222,125	292,683,699
Subleases	166,553	161,181
Equipment leases	18,988,831	18,266,994
SBITA	14,249,715	13,584,936
Net right of use assets	**327,627,224**	**324,696,809**
Investment in related companies	5,967,245	5,524,997
Deferred financing costs	6,648,952	6,623,078
Other noncurrent assets	50,292,057	50,082,672
Total non-current assets	**$694,920,806**	**$689,041,281**
Total assets	**$1,110,885,927**	**$1,210,838,417**
Deferred Outflow of Resources		
Loss on refunding of debt	39,069,850	38,851,935
Total assets & deferred outflow of resources	**$1,149,955,777**	**$1,249,690,352**

Liabilities	Jul-26	Aug-26
Current Liabilities		
Accounts payable	86,196,876	94,015,800
Other payroll liabilities	9,952	36,871
Accrued interest payable	11,412,802	14,864,258
Accrued interest payable - ROU	1,347,910	1,353,720
Current portion of bonds	15,098,499	14,741,049
Current portion of lease liabilities	23,292,985	23,162,073
Est third party settlements	(232,683)	(430,846)
Other current liabilities	104,077,255	193,113,494
Total Current Liabilities	**$241,203,596**	**$340,856,418**
Long-Term Liabilities		
Other long-term liabilities	70,142,857	70,142,857
Bonds & contracts payable	700,940,791	700,718,457
Lease Liabilities	**304,072,679**	302,473,118
Total long-term liabilities	**$1,075,156,327**	**$1,073,334,432**
Total liabilities	**$1,316,359,923**	**$1,414,190,851**
Deferred Inflow of Resources		
Unearned revenue	72,572,586	72,115,313
Total liabilities & deferred inflow	**$1,388,932,509**	**$1,486,306,163**
Net Position		
Unrestricted	(238,976,732)	(236,615,812)
Restricted for other purpose	-	-
Board designated	-	-
Total net position	**($238,976,732)**	**($236,615,812)**
Total liabilities, deferred inflow of resources and net position	**$1,149,955,777**	**$1,249,690,352**

District Income Statement - Current Month

Month Ending August 31, 2026

Revenue	Actual	Budget	Fav / (Unfav)	Var %
Gross Revenue	-	-	-	0.0%
Deductions from Revenue	-	-	-	0.0%
Net Patient Revenue	**-**	**-**	**-**	**0.0%**
Other Operating Revenue	40,037,054	39,217,281	819,773	2.1%
Total Net Revenue	**$40,037,054**	**$39,217,281**	**$819,773**	**2.1%**
Operating Expenses	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Salaries, Wages & Contract Labor	$33,677,016	$31,325,919	($2,351,098)	-7.5%
Benefits	7,382,993	7,924,535	541,542	6.8%
Supplies	12,577	956	(11,621)	-1216.0%
Pro Fees & Purchased Services	(0)	25,050	25,051	100.0%
Depreciation & Amortization	2,467,117	2,320,741	(146,376)	-6.3%
Other	12,705	24,596	11,891	48.3%
Total Expenses	**$43,552,408**	**$41,621,797**	**($1,930,611)**	**-4.6%**
Income from Operations	**($3,515,354)**	**($2,404,516)**	**($1,110,838)**	**-46.2%**
Non-Operating Revenue (Expense)	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Property Tax Revenue	$6,466,667	$4,308,333	$2,158,334	50.1%
Intergovernmental Revenue (Exp)	(2,158,334)	-	(2,158,334)	0.0%
Investment Income	222,836	169,333	53,503	31.6%
Interest Expense	(2,897,130)	(2,897,950)	820	0.0%
Interest ROU	-	-	-	0.0%
Other	(117,093)	(1,190)	(115,903)	-9743.2%
Total Non-Operating Income	**$1,516,947**	**$1,578,527**	**($61,580)**	**-3.9%**
Net Income (Loss)	**($1,998,407)**	**($825,989)**	**($1,172,418)**	**-141.9%**
EBIDA	3,365,840	4,392,702	(1,026,862)	-23.4%
EBIDA Margin	8.4%	11.2%		

District Income Statement - YTD

Fiscal Year-to-Date Ending August 31, 2026

Revenue	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Gross Revenue	-	-	-	0.0%
Deductions from Revenue	-	-	-	0.0%
Net Patient Revenue	**-**	**-**	**-**	**0.0%**
Other Operating Revenue	82,246,923	78,427,488	3,819,435	4.9%
Total Net Revenue	**$82,246,923**	**$78,427,488**	**$3,819,435**	**4.9%**
Operating Expenses	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Salaries, Wages & Contract Labor	$66,945,658	$62,636,529	($4,309,130)	-6.9%
Benefits	15,728,554	15,857,461	128,906	0.8%
Supplies	98,568	1,911	(96,657)	-5057.2%
Pro Fees & Purchased Services	21,676	50,101	28,425	56.7%
Depreciation & Amortization	4,863,757	4,641,483	(222,274)	-4.8%
Other	12,705	49,192	36,488	74.2%
Total Expenses	**$87,670,918**	**$83,236,677**	**($4,434,242)**	**-5.3%**
Income from Operations	**($5,423,996)**	**($4,809,189)**	**($614,807)**	**-12.8%**
Non-Operating Revenue (Expense)	**Actual**	**Budget**	**Fav / (Unfav)**	**Var %**
Property Tax Revenue	$12,933,334	$8,616,667	$4,316,667	50.1%
Intergovernmental Revenue (Exp)	(4,316,668)	-	(4,316,668)	0.0%
Investment Income	451,769	338,667	113,102	33.4%
Interest Expense	(5,804,106)	(5,795,900)	(8,206)	-0.1%
Interest ROU	-	-	-	0.0%
Other	(46,648)	(2,379)	(44,269)	-1860.7%
Total Non-Operating Income	**$3,217,681**	**$3,157,054**	**$60,627**	**1.9%**
Net Income (Loss)	**($2,206,315)**	**($1,652,135)**	**($554,180)**	**-33.5%**
EBIDA	8,461,548	8,785,248	(323,701)	-3.7%
EBIDA Margin	10.3%	11.2%		

District Statement of Net Position

Fiscal Year-to-Date Ending August 31, 2026

Assets	Jul-26	Aug-26
Current Assets		
Cash and cash equivalents	10,395,874	6,848,112
Investments	(100,744)	(100,831)
Board designated	-	-
Total cash,cash equivalents & investments	**10,295,129**	**6,747,282**
Inventories	21,726	77,402
Prepaid expenses	3,239,990	3,296,610
Third party receivable	-	-
Other current assets	48,442,482	123,230,332
Total current assets	**$61,999,328**	**$133,351,625**
Non-Current Assets		
Restricted Assets	81,387,229	43,905,334
Restricted Other	358,718	358,804
Total restricted assets	**81,745,947**	**44,264,138**
Property Plant & Equipment	1,350,269,580	1,359,075,245
Accumulated depreciation	(694,644,726)	(697,240,841)
Construction in process	43,051,060	34,451,881
Net property, plant & equipment	**698,675,914**	**696,286,285**
Investment in related companies	5,000	5,000
Deferred financing costs	997,939	986,982
Other noncurrent assets	121,226	121,226
Total non-current assets	**$781,546,025**	**$741,663,631**
Total assets	**$843,545,353**	**$875,015,256**
Deferred Outflow of Resources		
Loss on refunding of debt	2,143,254	2,125,394
Total assets & deferred outflow of resources	**$845,688,607**	**$877,140,649**

Liabilities	Jul-26	Aug-26
Current Liabilities		
Accounts payable	25,916,785	31,603,976
Accrued payroll	12,795,300	18,037,625
Accrued PTO	26,486,462	27,032,246
Accrued payroll taxes	2,133,788	2,090,854
Other payroll liabilities	20,966,776	15,598,913
Accrued interest payable	27,641,066	3,432,407
Accrued interest payable - ROU	17,069	17,069
Current portion of bonds	10,806,216	12,185,182
Current portion of lease liabilities	-	-
Est third party settlements	-	-
Other current liabilities	92,982,372	152,165,427
Total Current Liabilities	**$219,745,834**	**$262,163,699**
Long-Term Liabilities		
Other long-term liabilities	(11,905)	(23,810)
Bonds & contracts payable	611,776,085	599,026,809
Lease liabilities	-	-
Total long-term liabilities	**$611,764,180**	**$599,003,000**
Total liabilities	**$831,510,015**	**$861,166,698**
Deferred Inflow of Resources		
Unearned revenue	-	-
Total liabilities & deferred inflow	**$831,510,015**	**$861,166,698**
Net Position		
Unrestricted	13,819,874	15,615,147
Restricted for other purpose	358,718	358,804
Board designated	-	-
Total net position	**$14,178,592**	**$15,973,952**
Total liabilities, deferred inflow of resources and net position	**$845,688,607**	**$877,140,650**

Bond Covenants

Fiscal Year-to-Date Ending August 31, 2026

Days Cash on Hand Covenant	FY27 YTD | August 31, 2026 Consolidated
Cash and Cash Equivalents*	20,918,652
Divide Total by Average Adjusted Expenses per Day	
Total Expenses	179,740,305
Less: Depreciation and Amortization	10,239,757
Adjusted Expenses	169,500,547
Number of days in period	62
Average Adjusted Expenses per Day	2,733,880
Days Cash on Hand	**7.7**
Requirement as of 06/30/2027	**15**
	Not Achieved

Debt Service Coverage Ratio	FY27 YTD | August 31, 2026 Consolidated
Excess of revenues over expenses	(8,464,942)
REVERSE:	
Depreciation and Amortization	10,239,757
Depreciation and Amortization-NonOp	3,083,991
Interest Expense	15,335,985
Income Available for Debt Service	20,194,792
Divided by:	
Debt Service Adjusted by Number of Days in Period	9,561,650
Maximum Annual Debt Service (excludes GO Bonds)	56,290,359
Debt Service Coverage Ratio	**2.11**
Requirement as of 06/30/2027	**1.15**
	Achieved

*Note: Cash and Cash Equivalents includes JPA, PHMG and District cash

Contract	Dept.	Nature of service	KPIs / metrics monitored	Result
Alians Neuromonitoring	Perioperative	Intraoperative neuromonitoring for Spine and Neurosurgery	Equipment, technician performance, no cancelled cases, invoicing, screenings - Met	**Met**
Richard Bravo IOM	Perioperative	Intraoperative neuromonitoring for Spine and Neurosurgery	Equipment, technician performance, no cancelled cases, invoicing, screenings - Met	**Met**
Specialty Care IOM	Perioperative	Intraoperative neuromonitoring for Spine and Neurosurgery	Same 5 metrics: 100%, except no cancelled cases 99% in Q4 (1 delayed case, no harm) -Met	**Met**
UHS Surgical Services	Perioperative	Surgical lasers, lithotripsy, cryoablation, ultrasound + technicians	Equipment, technician, no cancelled cases, invoicing, screenings -Met	**Met**
South Coast Perfusion	Perioperative	Perfusion: CPB, autotransfusion, ECMO, VAD/IABP, PRP	BLS, annual PPD, ABCP certification, liability insurance -Met	**Met**
California Transplant Services	Perioperative	Autologous tissue storage (cranial bone flaps)	AATB, FDA, CA license, insurance: all 100%. Terminating Oct 2026	**Met**
Boston Sci LabSystem Pro	Interventional	EP lab recording system agreement	No cancelled cases, technician performance, screenings -Met	**Met**
Boston Sci Micropace	Interventional	EP lab stimulator agreement	No cancelled cases, technician performance, screenings -Met	**Met**
DaVita Dialysis	Critical Care	HD, PD, plasmapheresis, CRRT	Water cultures/endotoxins, both campuses –Met	**Met**
Becton Dickinson (BD)	Laboratory	Microbiology instruments, service, reagents	Response ≤24 hrs; 0 post-PM QC failures; 0% backorders -Met	**Met**
Valley Pathology Med. Assoc.	Laboratory	Pathology services + Lab Medical Director	Callback <15 min, transfusion reports, 0 complaints - Met	**Met**
Advantage Ambulance	Clinical Ops	Patient ambulance transport	Pickup turnaround BLS, CCT, documents, right unit/team- Met	**Met**
Morrison Healthcare	Operations	Food and Nutrition Services	Regulatory compliance, County inspections, HCAHPS courtesy –Met 1st 2 metrics, below goal on HCAHPS	**Met**
Silver Lining Cremations	Clinical Ops	Decedent removal, overflow morgue storage	Response ≤160 min, zero capacity issues - Met	**Met**
Alhiser Comer	Clinical Ops	Decedent removal, overflow morgue storage	Response ≤160 min, zero capacity issues - Met	**Met**
Linde Portable Medical Gas	Respiratory	Portable medical gas delivery	Emergency O2 response, demand planning, clean units- Met	**Met**
Martti (Equiti Health)	Patient Experience	Audio/video language interpretation	Avg wait time, fulfillment, work order tickets TAT - Met	**Met**
Access Telecare	Stroke	Telestroke equipment, software, connectivity	24/7 monitoring, downtime, workstation support, issue resolution - Met	**Met**